

# Master's Reflections

Students are often puzzled about the role of the Master. Does he just sit in the Lodge in grand isolation and try and keep himself busy? After having explained that at Selwyn it is only a part-time job and that one has another life elsewhere in the University with the normal duties of teaching and research, there still remains a lingering doubt.



But what do you actually do? The Senior Tutor looks after the academic side and the Bursar the financial. What else is there? Well the answer has to be that someone needs to be in a position to see the whole picture and have an overall vision

for where the College is headed. And this must be done while avoiding the ever-present lure of micro-management. This is quite a delicate balance to strike and I am sure I have wobbled alarmingly on numerous occasions. But one thing I do know is that if the Head of House does not do his or her job well, the College soon begins to suffer, the fellows get restless, and the atmosphere quickly spreads to the student body. Since we have chosen them precisely because we consider them to be sharp and aware of what is going on around them, I suppose this is hardly surprising.

So what does a retired Master do? Well the first thing he must do is not to get in the hair of his successor. I was most fortunate in that although I had three former masters living within a stone's throw of the College all three were scrupulous in observing this unwritten protocol. One absents oneself for a time and plunges back into that book that has been sitting half-finished for the last five years, in the full knowledge that retirement is a kind of bereavement for which one can never be fully prepared. Freedom from duties can be a blessed release but also an unnerving experience. What else? After the proper hiatus, one might follow the example of my sagacious predecessor and re-engage with the alumni, doing what one can to support the development effort without getting in the way. That, for the moment, will be enough.

Last year I talked of Cripps. Well, the refurbishment is now well underway and M and N will soon be open again for business. I suspect that the results will surprise those who remember the dark-stained wood interior and the somewhat claustrophobic feel of the corridors. It will be much brighter inside and the skyline will also be transformed with an extra storey and rows of photo-voltaic cells hidden behind the parapets; and, at long last, a proper gym where used to stand some rather shabby bikesheds. Once this is done, Selwyn will have been completely renovated and my successor will have, in this sense, a clean slate on which to work.

Undoubtedly the most important task for the future will be to increase the size of the endowment so we can do the best we possibly can for our students. We all know that colleges differ in the resources that can be brought to bear and that this can make a difference at the margins. How far can we get, you ask? Given that the average endowment (excluding Trinity) in Cambridge is about £60 million, we have some way to go; but if we continue to increase the percentage of alumni who give in some form or other (it presently stands at 17%) and continue to make as strong and robust a case as we can, then I am sure the next ten years will bring substantial improvements in our finances. As this year's Report makes clear, we are in very safe hands with the Bursar and those who give can be confident that the benefaction will be used to greatest effect whether through investment or direct application. Our Development Office is also in the best of hands, enthusiastic and committed. I look forward to the future of Selwyn with the greatest of anticipation.

Richard bourous.

Richard Bowring | Master

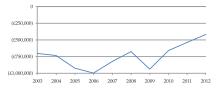
# **Financial Report**

# Overview

I recall saying in this report last year that we faced a difficult operating environment. Having recently reviewed over 140 applications for a single post of College Porter, it is hard to discern any improvement. Things remain tough out there. Almost comfortingly, this report will have echoes of a broken record, with mention yet again of resilience, rigorous cost control and an improved set of results in difficult circumstances.

In the year to June 2012 the College recorded an underlying deficit of £0.4 million, a 22% reduction in last year's deficit of £0.5 million and a 37% improvement compared to 2009. Whilst some comfort can indeed be drawn from this continued year-on-year improvement, which has resulted from a great deal of hard work and dedication, the College remains in the red.

# Underlying Deficit 2003-12



Benchmarking exercises with other colleges suggest that Selwyn is amongst the most efficiently run. Our staff costs per capita student are for example 20% lower than the Cambridge college average, yet the College still offers an equivalent or better service in our core business of education and research. Whilst cost control remains a priority, care must be taken to avoid damage to the scale and quality of the education offered. The College's preferred long-term solution to dealing with the deficit is to raise revenue by increasing the endowment, rather than cost cutting and retrenchment at the expense of its educational mission. More on this below.

Income for the year remained flat at around £7.4 million. Elements of the College's business such as conference and investment income remain vulnerable to the external

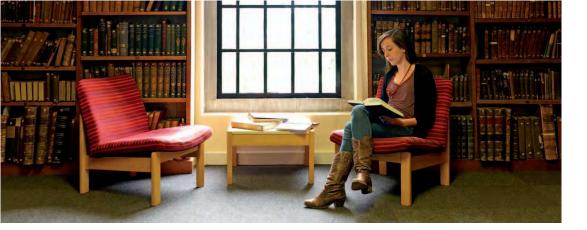
economy and even small changes in student numbers can impact revenue adversely. The College is however pleased to report a corresponding reduction in total expenditure from £7.1 million to £7.0 million.

Fee income rose by 1% to £1.8 million. This was lower than expected and results from a modest fall in student numbers, as more applicants than usual missed conditional offers or declined a place. This increase was matched by a 1% rise in expenditure on education to £2.7 million, resulting in a small increase in the education deficit to £0.9 million. It cost Cambridge colleges on average over £8,000 to educate an undergraduate last year, with the University spending around an additional £10,000 per head. Even at £9,000, the fees from students will barely cover half the cost of education.

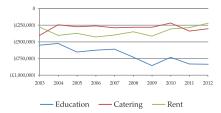
Income from accommodation rose by 5% to £1.7 million. The corresponding increase in related expenditure was limited to 1% to £1.9 million, resulting in a decline in the student accommodation deficit to £0.2 million. Multiyear rent agreements with the students are structured to achieve breakeven in the medium term.

Income from catering for College members was essentially unchanged at £0.7 million, whilst the related expenditure fell by 4% to £1.0 million, producing a reduced catering deficit of £0.3 million. Student numbers in Hall are holding up well, with 455 students using the Hall in the Easter Term 2012, compared with 436 the year before. The average spend over the period however declined by 5% to £3.50 per day, reflecting tighter budgets across the student population.

The College continues to lose money on the education, catering and rent accounts. Reasonable progress continues to be made on all fronts, but these deficits are structural and result primarily from the cost of maintaining our historic buildings. Staff costs also remain high in what remains a labour intensive operation.

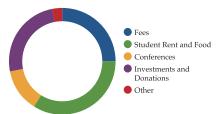


# Operating Deficits 2003-12



The ability to increase prices remains limited, constrained in some areas by government or welfare considerations, in others by competitive market conditions. The College has been markedly successful in growing certain revenue streams such as conference and endowment income over recent years, to the extent that fees for education now represent barely one-quarter of total revenues, as set out below:

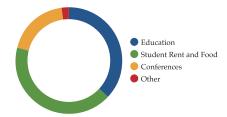
## 2012 Income Breakdown



The chart shows the importance of both investment income and the out of term conference business, with the latter in particular benefitting strongly from the new accommodation that has

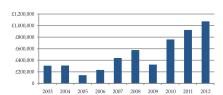
been constructed. It is difficult to envisage how the College might continue without the yellow and purple segments.

2012 Expenditure Breakdown



The College continues to focus on defending its cash flow. The strong recovery from the low point of 2008-09 is indeed welcome. Solid cost control has allowed the College to withstand extremely difficult operating conditions and remain cash positive, to the point even of making small contributions to endowment from internal resources. If cash generation turns negative, the College would have to sell assets or borrow money to fund its day-to-day operations. This would certainly be imprudent and unsustainable.

Cash Generation 2003-12



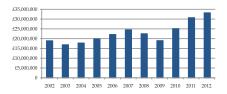
ANNUAL REPORT 2011 – 2012 SELWYN COLLEGE

# Investments

The College's investment portfolio stood at £40 million by June 2012, an increase of 22% on the previous year. The increase was however largely attributable to the inclusion of the proceeds of £6.2 million of borrowings from the Cripps Foundation, secured on their six-year donation, incurred to help finance the refurbishment of Cripps and placed in the portfolio temporarily pending utilisation. On a like-for-like basis, the portfolio rose by 1.1% to £34 million as financial markets oscillated throughout the year. This modestly outperformed the WM Charity Monitor, which fell by 1.8% and broadly matched the University Endowment Fund's return of 1.2%. Investment income declined somewhat over the year, falling from £1.4 million to £1.3 million in continuing difficult markets. If, however, the effect of last year's £0.2 million special dividend is eliminated, underlying investment income rose by 6%.

The endowment has recovered well from the market turbulence of 2009. Whilst the underlying level of £34 million is a historic high for Selwyn, this still only ranks 24th out of the 31 colleges, with the endowment representing just under 4% of that of the wealthiest college in Cambridge.

# Selwyn Endowment 2002-12



# **Buildings and Estate**

Maintaining the listed and historic buildings is one of the College's major costs, with an annual depreciation charge of £1.5 million (or 21% of total expenditure) set aside to cover upkeep and replacement. Last year, capital expenditure on buildings and equipment amounted to £0.9 million.

The College has begun work on the refurbishment of Cripps Court. The timing proved opportune, in that a competitive tender process for this two-year project led to substantial reductions in the original anticipated cost. The project will cost £14.4 million, (including a contingency of £1.2 million) and will include an additional storey bringing 52 additional rooms, a



new gymnasium and a music practice room. This has however triggered increased levels of debt, as the College has, in addition to the borrowings described above, entered into a five year, £5 million revolving credit agreement with Barclays Bank to assist in the funding of the project.

The first phase of the refurbishment will complete in early April 2013, with the return to the College of M and N staircases, expanded and all ensuite. I hope that returning members will notice the difference. Work then begins immediately on J, K and L, with final completion scheduled for August 2014.

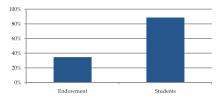
# **Donations**

The College is dependent on donations and benefactions to build its endowment and offset the losses in its core activities. It is a vital source of revenue and the College is, as ever, very appreciative of the generosity of its alumni. This year the College received £0.3 million in unrestricted donations, a similar sum to that received last year. In addition, the College received £3.3 million in donations for capital purposes; last year it received £0.9 million.

### Outlook

I set out below the chart that shows how Selwyn continues to punch above its weight, with 34% of the average endowment but almost 90% of the average student numbers:

# Selwyn vs College Average 2011



I believe there is much of which we should all be proud. Academically, Selwyn ranks amongst the top performing Colleges. It is committed to the principle of fair access and consistently exceeds the University average for undergraduate admissions from the state sector, while still maintaining the highest academic standards. The College is also proud of the achievements



of its students in their extra-curricular activities such as sport, drama, and music (including our highly regarded choir).

As regards the estate, the first two phases of the Ann's Court were completed in 2009. Previously, the College invested £7.0 million in the refurbishment of the Victorian buildings of Old Court. By the summer of 2014, virtually all the estate will be newly built or recently renovated, and will allow us to house on a single site all our undergraduates and postgraduates. In addition to this investment, the College has grown the endowment from £19.0 million in 2002 to the current level of £34.0 million.

The inescapable fact remains that, despite these achievements, the College remains underendowed at a time when support from the government is diminishing and economic conditions remain extremely volatile. The College now needs to consolidate recent successes and is working on a new fundraising campaign designed to secure the College's financial future by increasing the endowment by £20 million. This will allow us to maintain and develop the quality of our teaching and research, and attract and support the best students, irrespective of social or financial circumstances

MADamp

Nick Downer | Bursar

# **Admissions Report**

The undergraduates who arrived in October 2012 have the unenviable distinction of being the first to pay the new higher tuition fee of £9,000 p.a. The arguments for and against the changes which led to the introduction of this higher fee have been well rehearsed elsewhere, so I will not go into that once more. Suffice it to say that the University and Colleges in the end had little option but to accept the new arrangements since if they had not done so the financial consequences would have been little short of crippling. Part of the arrangement for being allowed to charge the new higher fee was that the University and Colleges had to put forward to OFFA (the Office for Fair Access) a package of measures designed to ensure that the new fee did not result in a reduction in students coming from the state education sector, and especially those from socially disadvantaged backgrounds. The agreement with OFFA is a binding one and failure to meet its provisions will result in significant financial penalties for the University and Colleges, not to mention the reputational issues at stake. The process of getting the University and all of the Colleges – ever jealous of their autonomy – to sign up to a single agreement was somewhat tortuous, but was eventually achieved. The Government has little time for the niceties of the historic relationship between the Colleges and the University, and insisted on a single agreement to which all would adhere.

The agreement with OFFA is quite involved, but has three main parts. The first is that the University and Colleges need to offer means-tested bursaries to help offset the increased fees. These are administered centrally, so as to achieve uniform provision across all Colleges, but each College – including Selwyn – has had to use those funds which over the years have been built up for student support of this kind.

The second part is about outreach activity, that is, recruitment aimed in particular at students attending schools or colleges, or in parts of the country, where there is little tradition of sending students to Cambridge. This kind of outreach activity is hard work, in the sense that you often have to put in a lot of effort to achieve a small result. It is not good enough for someone to visit

a school and encourage applications – something much more focused and sustained is required.

Much of the work Cambridge does in this area is organised on a regional basis, with each College taking responsibility for fostering relations in certain areas of the country. Selwyn's target areas are Leeds, West Yorkshire, parts of Berkshire and, most ambitiously, Scotland. Over the years we have built up relationships with schools and colleges in these areas, have been out on many visits and have hosted visits to Cambridge.

We have also been involved in a pilot of a programme called HE+ which aims to develop a sustained relationship with a group of sixth formers, and their teachers, focused on a hub school or college. Our hub is Greenhead College in Huddersfield, and the scheme draws in students from surrounding schools and colleges. This year, about 300 students from year 12 (lower sixth in old money) are attending a number of twilight sessions, led by the teachers, aimed at extending their understanding beyond the confines of the syllabus and enthusing them about their subjects. The programme also involves a series of master classes given by Selwyn Fellows, visits and guidance from the Admissions Tutors, and a very popular visit by the students to us at Selwyn. The emphasis here is on establishing sustained contact and giving the students something which will really help them with their studies and their university applications.

HE+ is just one of a whole series of events that the University organises as part of its outreach activities. In addition, there are subject-based master classes in Cambridge, residential summer schools (supported in part by the Sutton Trust), including a Theology and Religious Studies summer school which is sponsored by Selwyn using a generous donation from an alumnus. All of these events are very popular, testifying to how keen young people are to engage with us.

The third part of the OFFA agreement is the target for admissions from the state sector. We have undertaken to increase the proportion of UK resident students admitted from UK state sector schools and colleges so that they fall within a range of 61–63%. This is not a random

number, plucked out of the air. Rather, it was arrived at by looking at the proportion of stateeducated students who achieve the grades which are needed for admission to Cambridge, and who achieve these in the subjects which are typically needed for Cambridge admissions. This latter qualification is important, since the number of students achieving high grades in traditional academic subjects, such as we would favour, is rather lower than those achieving such grades in all subjects. Taking all of this into account, and looking at the historic position, the Cambridge Admissions community was of the view that this target was both realistic and achievable, given the position from which we were starting.

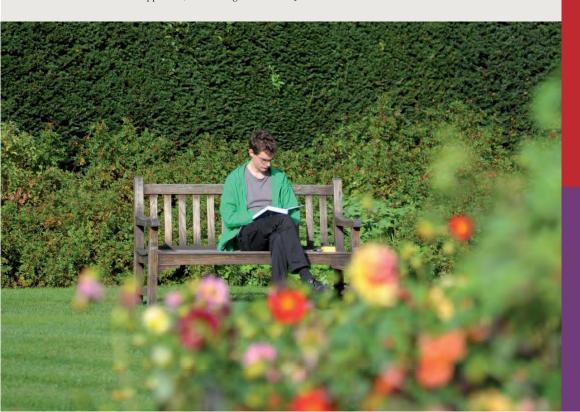
Needless to say, in all of these deliberations there was an extreme reluctance for this target to be achieved by using a quota approach. Rather, our intention was to increase the pool of well qualified applicants so as to allow us to hit the target, and so that each student admitted could be confident that they had done so on their own merits.

Part of the process of achieving this target has also been the provision of much better information about applicants, and sharing this between all of the Colleges. It remains the case, and long may it be so, that Colleges are responsible for admissions, but these days they are making their decisions in the context of detailed information about all of the candidates applying to Cambridge for a particular subject. This concept of considering the 'gathered field' of applicants is key to our decision making process.

The good news is that for those admitted in October 2012 the University has been successful in hitting the target, and indeed has hit it at the upper end of the range; Selwyn's own admissions were somewhat above the target. However, we remain under no illusions that to sustain this increase will require continued hard work, further development of imaginative outreach work, and the ongoing commitment of all involved in the admissions process. We remain determined, despite the imperatives of our political paymasters, to make sure that those students best able to benefit from a Cambridge education should continue to gain admission, regardless of their educational background.

James Keele

James Keeler | Senior Tutor



As Richard Bowring retires from the Mastership, we look back on all that has been accomplished since he arrived at Selwyn. Here is just a snapshot of how the College has grown and developed over the past 13 years under the Master's leadership.

In 2008, Selwyn topped the **Tompkins Table** as the College with the highest number of firsts in Cambridge. However, it wasn't by chance – under the current Master, Selwyn has been in the top 10 Colleges seven times.

200% Since 2001, or conferencing revenue has

Since 2001, our doubled giving

Selwyn a much needed extra income stream to bolster our finances.



**During his time, the Master has** sent more than 2,000 new Selwyn alumni out into the world.



£11.2M

The endowment has grown by £11.2M since 2001, from £22.4M to £33.6M. Although this increase of 60% has been very welcome, Selwyn still has one of the smallest endowments in Cambridge. Our aim is that the next 13 years will see the endowment rise by at least £20M.

37%

Since 1 July 2001, 37% of alumni have made a gift to support the College.

and small

teaching is the hallmark of an Oxbridge education. Since 2001, the amount the College has spent directly on education totals £25M.

# 20052009

Two very momentous years for the College as Phase 1 and Phase 2 of Ann's Court were opened.

25%

Thanks to the construction of Ann's Court and the refurbishment of Old Court, the College has 25% more student rooms than it did in 2001. This means that Selwyn is able to offer accommodation to all of our undergraduate and graduate students, a rare feat in Cambridge. When the refurbishment of Cripps Court finishes, 50 more rooms will be added to our stock.

**69%** 

In 2012 – 2013, 69% of Selwyn's students came from statemaintained schools, up from 53% in 2001. This is well above the University average, and an ongoing priority for the College.

3,184

More than 3,000 of you have joined us at an event since 2001, be it at Selwyn for your Reunion Dinner or at one of our regional events.



# £29M

Over the past 13 years, your generosity has contributed more than £29M to Selwyn. You have supported our students through bursaries, travel funds and grants for the Choir and sports teams; you have sustained world-class research and the supervision system with donations to support our Fellowship; and you have developed the infrastructure and fabric of the College, ensuring that future generations can enjoy Selwyn's architectural history whilst still experiencing modern facilities.

Thank you.

# **Development and Alumni Relations Report**

As you will have noted from the other reports in this publication, the academic year 2012-2013 is turning out to be a year of milestones for Selwyn. Cripps Court is finally in the process of getting a richly deserved refurbishment, our first group of students matriculated under the £9,000 tuition fee, and Richard Bowring will be retiring as Master after thirteen years leading the College.

Over the course of Richard's Mastership, more than 3,000 alumni attended a Selwyn event at College or elsewhere, and 37% of alumni made a gift to the College. These are encouraging statistics that bear reflection as we embark on the next phase of the College's engagement with our alumni. As changes in the government's funding of higher education take effect, and as Collegiate Cambridge faces ever stiffer competition at home and abroad for the best and brightest, philanthropic alumni become ever more vital to the College and its future. Your generosity has simply never been more important.

During the past year, I met personally with many of you in order to seek your support, and I have been greatly enthused by the commitment to the College and its mission shown by all our donors. We are, as ever, extremely grateful to all alumni who have donated over the past year.

The following report details our principal achievements in the 2011-2012 financial year.

# **Fundraising**

During the last financial year (1 July 2011 - 30 June 2012), a total of £3.77 million was raised in new pledges and gifts, and £3,482,708 was received as income.

In last year's report, I wrote about the need for as many alumni as possible to give to Selwyn, stressing how important it was for the College to have a broad base of donations which we can plan for. Although large benefactions can and do have a transformative effect on the College, Selwyn's core support comes from alumni who make more modest regular donations. We are making real progress on this front, and I am delighted to report that Selwyn's participation rate was at a record 17% by June 2012, and that at the time of writing we have now reached 18%. The average across Collegiate Cambridge was 13% (as shown in the graph below).

Our target of reaching a 25% participation rate in the next five years is ambitious, but achievable. We need another 500 alumni to make a gift to the College to achieve this figure, but if 25% of Selwyn's alumni were making a gift of £20 a month, that support alone would provide Selwyn with an annual income of nearly £500,000.



# A Global Outlook

We will be building on this crucial support from regular donors at home and abroad as we embark upon our campaign to raise £20 million for the College's endowment. In our pursuit of this landmark goal, we will need to take the case for support to alumni around the world, and it has been a particular focus of the past twelve months for us to continue the work of building relationships between the College and our many alumni based in North America, Hong Kong, and Singapore. We are extremely grateful to our donors in these regions and to all who have given of their time and expertise as we begin the process of taking the endowment



campaign to the whole of the College's alumni community. The College must work hard to ensure that we are reaching out to all of our alumni and I am very much looking forward to further international and regional trips this year.

# The 2012 Telephone Campaign

Although this report focuses on the 2011-2012 financial year, we also take this opportunity to report on the 2012 Telephone Campaign, held in December. Fourteen current Selwyn students called over 650 alumni to raise money that will support the supervision system. More than £175,000 was raised, which is a tremendous result. The campaign had a participation rate of 55%, and 132 alumni who had never supported the College before decided to make a gift.

Combining these figures with the 2011 Telephone Campaign, we find that 1,493 of you in locations around the world spoke to a student, and that 57% of those called made a gift, with a total of 372 alumni deciding to give to Selwyn for the first time. The two campaigns raised more than £375,000 for student financial support and the supervision system, and the College has been thrilled by this response from our alumni.

# www.selwynalumni.com

Many of you will have seen that the College's alumni web pages have received a face-lift. Our new web pages are completely integrated with our current database, so that you can update your personal details quickly as well as register for events and donate online.

If you have not yet visited our new pages and created a log-in, I encourage you to do so. Since the new website went live five months ago, we have had almost 700 alumni log-in to the site, and more than 50 of those updated their profile. All of our publications are now posted online and we regularly update the site with College news and details of our upcoming events programme. We have also created a new Virtual Tour of Selwyn, allowing you to revisit all your favourite parts of College through panoramic videos which give a 360 degree view of buildings and gardens. Finally, we are refining our e-communications through the new e-newsletter feature of the website. We will be sending out e-newsletters every two months, with the aim that they will contain engaging items of news from the College, pertinent dates for your diaries, and event reminders.

I hope you like our new website, and I would very much welcome your feedback. One of the most positive aspects of Selwyn's online presence is the opportunity to change and improve it. Any comments you have about the site and its functionality would be most helpful as we continue to develop it.

Again, I would like to extend our warmest thanks to all of you who supported Selwyn this year by donating of your time, money or effort. It is greatly appreciated.

(Jarah Harmer

Sarah Harmer | Development Director



# Donors' Record

We would like to thank all those who have supported the College by making donations during the period 1st July 2011 – 31st December 2012, including 108 alumni and friends who have requested to remain anonymous. If your donation was made after 31st December 2012, we will be pleased to list your name in the next report. Going forward, donors will be included in the Donors' Record from the 1st January – 31st December in a given year.

We would also like to thank all those who have made provision for the College in their Will, many of whom are members of The 1882 Society.

We also wish to acknowledge all those who contributed to the Spencer-Fairest Law Fellowship, funding for which is now complete, and to those who have given to the continuing life of College sport through the Vickerstaff Sports Bursary Fund and the Chapel Choir.

Donors to the Permanent Henley Fund, the Hermes Sports Grant Fund through the Hermes Club, and the Friends of the Choir, can be found at the end of this record.

Dr F E Robson

Mr D G R Salmone

Thank you for all of your support of Selwyn College.

	Revd T P Hearn †		Mr W D Cross	
940	Brigadier J D Kelly MBE †		Mr B E Day	
942	Mr M H Cadman		Mr J E Farr	
943	Mr P G Clements		Mr A J Forward	
	Mr T H Dixon		Mr R P Ground QC	
944	Mr A P Brown		Mr K A Hearne	
45	The Revd Canon M D		The Revd M R Jackson	
	Sutton †		Mr G J Lillie	
	Mr M R B Taylor		Mr J P C Newell	
946	Mr P J M Aston		Mr N C Peiris	
	Mr D W T Ballance		Professor P Stanley	
	Mr J R Belbin		Mr J C Swift	
	Mr S D Carter		Mr J H Talbot	
	Mr D G N Hunter		Mr C M Wood	
	Mr P Mattock	1952	Mr M Amherst	
	Mr R A Myers		Dr P G Beauchamp	
947	The Very Revd P Haynes		Mr J F Bye	
	Mr P M Morrow		Dr J Craske	
	Mr H W Pearson		Professor J B Forsyth	
	Mr D H Rawlings		Mr N J Gilpin	
	The Revd Canon G G White		Mr R C Hudd	
948	Dr J A Bland		Mr P Lancaster	
	The Revd Canon G P C		Mr R M H Munnings	
	Crosfield		Mr I M Slocombe	
	Rear Admiral J E K Croydon		Mr B P Stanley	
	The Revd Canon H T P		Mr J Wills	
	Evans		Mr P J Withers	
	The Revd Canon J R	1953	Mr P D Atkinson	
	Harwood		Mr R Beaumont	
	Sir David Lumsden		Mr R H D Chapman	
	Mr D E Nicoll-Griffith		Dr D C Croghan	
	Dr M W Pascoe		Dr T F C Dibble	
949	Mr P B Bryan †		Mr I A C Edwards	
	The Revd J M C Colbourn		Mr R S Fielder	
	Dr P C Croghan		Mr R J Jenkinson	
	Mr J A Freer †		Mr C D Leake	
	Mr J G S Grant		Mr M K Palfreman	
	Mr L E Head		Mr D Ramsden	
	Mr D L Male		Mr C L Rice	
	Mr G F Saunders		Mr R G Warwick	
950	Dr P A F Chalk	1954	Mr R S Bainbridge	
	Sir David Harrison CBE		Professor D J Bradley	
	Mr B S Jackson		The Revd K M Burghall	
	Dr C M P Johnson		Mr B A Coe	
	Mr W H Jones		Mr R E Daisley	
	Mr J M Milligan		Mr D N Flinn	
	The Revd A F I Noble		Professor O J Hanson	
	Mr D A Saltmarsh		Dr P W Harvey	
	Mr J D C White		Mr R A Hewitt	
951	Mr F Abbey		Dr R K Medd	

Purvis KCB

The Revd Prebendary A R

Bould Mr M M Brown

		Mr D G K Salmond
		The Revd H J H Stevins
		Mr I M Thomas OBE
		Dr R Tuffnell
		Mr J F Wainwright
ion		Mr R A Wheeler
	1955	Mr M W Bird
		Dr A J Brown
		Mr M J Hainsworth
		Mr G Hewitson
		Eur Ing E B James
		The Revd Canon P A
		Leonard-Johnson
		Professor D R Lloyd
		Mr D L Mayer
		Dr M G Morris
		Mr R S Newberry
h		Sir David & Lady Ulla
		Ratford
		Mr D J Salmon
		The Revd J C Stallard
gs		Mr P L Sulley
		Mr G W M Thomas
		Mr J H Thompson
		Mr B E Wardley
		Mr M W Wilkinson
		Mr A T Wyatt
	1956	Mr B J Alexander
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# Friends of the Choir

Selwyn M

1948 Sir I

1950 Dr l

1952 Mr N

1954 Mr 7

1955 Eur I

1957 The

Dr J M Young

Mr I R Williams

1958 Dr P H M Cooper

1959 Mr D I C Hindley

Mr GS Hood

The Friends of the Choir scheme exists to keep people in touch with the progress of the current Chapel Choir, and to provide financial support for it. New members are always welcome, whether or not they are singers. For further information please contact the Development & Alumni Relations Office or go to www.selwynalumni.com/friendsofthechoir

2006 Miss N C Ardley

2007 Professor D G Allen

yn Members		Mr A R Millinger	1995	The Revd Dr S M Jones	Current & Former
Sir David Lumsden		Mr W A Tilden	1997	Dr A Timms	The Revd Professo
Dr P A F Chalk	1965	Mr D P M Dutton		Mr A Zanner	Dr J K Chothia
Sir David Harrison CBE	1966	Mr J Barnard	1999	Miss L A Brookes	Mr M Dodd
Dr C M P Johnson		Mr P Donohoe		Miss T M C Houghton	Mr P Edwards
Mr J D C White		Mr A L Shield		Dr A D Howard	The Rt Revd R M
Mr M Amherst	1969	Mr P R Dale	2000	Mr D E Arden	Sir David Harrison
Mr T Saunders		Mr J P Tyndall & Mrs L J		Dr A Courtney & Mrs H C	Sir Colin John Hui
Eur Ing E B James		Tyndall		Courtney	Dr C M P Johnson
The Revd Professor W O	1980	Mr R G Sudbury		Mrs C E Lipscomb	Dr J H Keeler
Chadwick	1981	Mrs K S Richman		Miss A B Morgan	Dr J M Keyte MBE
Dr J D Cullington	1982	Miss J A Gilliver		The Revd Dr P R Raymont	Sir David Lumsde
Mr A R Heppenstall		Dr D L Smith	2002	Miss S V K Apostolou	The Revd Dr P R F
Mr R R Scott	1984	Mr A D K Pitcairn		Mrs M K Fisher	Mrs M Sweet
The Revd Canon J W Dilnot	1986	Mr P R D Havelock		Mr T R Morgan	Dr M J Tilby
The Very Revd B H Lewers	1987	The Revd J Collis	2004	Miss A R T Downs	Dr R H Whitaker
Dr R H Whitaker		Mr P C Craig	2005	Miss H R Doyle	Dr J M Young

1989 Mr J R Cable

1992 Mr J A Webb

1991 Dr PRN Carter

Mrs E C Othen

Mr N P Pickard

Hardy CBE n CBÉ ımphreys CBE EARAM Raymont Dr I M Young

or W O Chadwick

2007 Mr E K H J Zu Ermgassen

Mr C Gothard

Mr B W Homer

Mr A O Porter

Mr T Roberts

2008 Mr A J A Cohen

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C Smith

C Giorgio

Trinity Member 2001 Mr A H L Fisher Churchill Member 2001 Mr S R Poole

Newnham Members 1968 Mrs I M Applevard 1980 Professor S R I Foot

1997 Miss E Y M Chan Friends Ms N Kaye and Mr T Nathan

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# The Permanent Henley Fund

The Permanent Henley Fund assists Selwyn College Boat Club by providing financial support for the maintenance and purchase of equipment, and for paying for coaching and training camps. The College is very grateful to all alumni who donate to this fund. If you would like to make a gift, further details can be found on the Boat Club website at www.selwynrowing.org.uk. Online donations to the Henley Fund can be made through the Selwyn website at www.selwynalumni.com/makeagift.

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Baumgarten

Professor R J Bowring

Mr A K A Boxer Professor W R Brock

Professor R S Cant

Dr J R Benson

Dr I O Button

Dr D J Chivers

Dr I K Chothia

Professor D Chu

Mr K I Coutts

1939	Mr A W Laurie	1967	His Honour Judge
1943	Mr T H Dixon		Dr R A Harrison
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1949	Mr A H Lines		The Hon M H Lain
1951	Mr A J Forward	1970	Dr C D R Borland
	Mr D B T Jones		Mr M A Seaman
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1956	Dr R O C Summers		Mr B W Measures
1957	Dr C D Dobson		Dr J D Taylor
	Mr R T Weston	1973	Mr J S Richardson
1958	Mr A G F Barr		Dr N J D Scarlett
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1960	Mr M R Brown		Mr W J Bevan
1961	Mr K Carleton-Reeves		Mr M J Brearley
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1964	Mr D R Dick		Mr S P Summers
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2000 Miss L M Kaye Ms C F E Masding Dr I M Ouavle Mr M Syngellakis & Dr N I Gadsby (SE 2001) 2001 Dr N J Gadsby & Mr M Syngellakis (SE 2000) Dr S Talbot 2002 Mrs M K Fisher & Mr A H L

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Selwyn College Cambridge

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