



MINUTES
of a meeting of the Governing Body in the New SCR
at 8.30 pm on 26 November 2019

There were present: The Master, Professor Baert, Dr Bardhan, Dr Beauregard, Dr Briggs, Dr Bulag, Professor Butterfield, Dr Button, Professor Cant, Professor Clegg, Professor Dennis, Mr Downer, Professor Ellis, Professor Felli, Dr Filimonova, Dr Gardner, Dr Grabenhorst, Dr Halina, Dr Hancox, Dr Haustein, Dr Jarvis, Dr Keeler, Mr Kim, Dr Larcom, Ms MacDonald, Dr McDougall, Mr Matheson, Dr Meer, Mr Nicholson, Dr Nowak, Dr Nikiforakis, Dr O'Donnell, Dr O'Sullivan, Dr Phillips-Robins, Mr Pierce, Dr Reinbold, Dr Sage, Dr Sewell, the Rev'd Canon Shilson-Thomas, Dr da Silva, Dr D Smith, Dr T Smith, Dr Summers, Dr Velu, Dr Venkateshvaran, Dr Viejo Rose, Dr Wilcox, Dr Willis, and Dr Woodford. The JCR President, the JCR Treasurer, and the MCR President were present for the Unreserved Business.

There were absent on leave: Dr Cameron, Dr Connell, Mr Kitov, Dr Lee, Dr Moultrie, Dr Webb, and Dr V Young.

UNRESERVED BUSINESS

- gb2019.41* *Statement of Conflicts of Interest*
There were no conflicts of interest arising from this Agenda concerning any of those persons present.
- gb2019.42* *Apologies for Absence*
Apologies were received from: Dr Benson, Professor Chu, Dr Eves, Mrs Fraser Butlin, Dr Howard, Professor McFarland, Dr Macieszczak, Dr Rana, Dr Thompson, Dr Ye, and the MCR Treasurer.

Absent without apologies: Dr Bulag.
- gb2019.43* *Minutes of the Unreserved Governing Body Meeting held on 18 June 2019*
The Minutes were agreed and signed.
- gb2019.44* *Matters Arising*
There were no matters arising.
- gb2019.45* *Ann's Court Phase III and Old Library*
The Bursar reported that the new building was on course for completion by December 2020.

- gb2019.46* *Development Matters*
The Development Director reported that the *College Calendar* had appeared earlier in November, and recorded his thanks to Mr Fox and the other editors for all their work. The Annual Report would appear in April, and communication with alumni via social media was constantly increasing. During 2019, 47 events had been held, mainly in Cambridge and London but also regionally, and this had enabled the College to meet up with between 2,000 and 2,500 alumni over the past year. Fellows and their partners and/or guests were welcome to attend any of these events. The Elgar legacy had been received to benefit students, and detailed plans for how this would be used were being developed. The College also has the potential to gain from the Harding gift which encouraged alumni who had not previously supported the College to become donors. Another telephone campaign would be held in the second half of March 2020. The appeal for Phase III had secured around 900 supporters and the total sum raised now stood at £12.3 million out of a target of £12.6 million: the aim was to close the remaining gap by the spring of 2020. The Bursar reported that the Development Office was showing an excellent level of return: for every pound that it costs, it was bringing in ten pounds.
- gb2019.47* *Report on Non-Financial Matters*
Governing Body received and approved the Report on Non-Financial Matters for the academical year 2018-19 (**GB2019/22**). The encouragingly low figures for accidents and evacuations in College were noted.
- gb2019.48* *Accounts for the Year Ending 30 June 2019*
The Bursar presented the College Annual Accounts (**GB2019/23a-d**). He observed that this had been a 'normal' year in the sense that costs had again exceeded revenue. The College's underlying deficit remained, and it would need a further £15 million on top of the existing endowment of just under £70 million to remove it entirely. It was essential to maintain and increase conference and investment income. Income from the Bar and from Catering was improving, and the reduction of the Catering deficit remained a high priority. The Bursar argued that the College was still vulnerable to extraneous influences, and he identified the main risks ahead as changes in the fee landscape; the effects of Brexit, especially on staff and on markets; and complacency. Governing Body approved the accounts and a one week staff bonus.
- gb2019.49* *Investment Committee*
Governing Body received and approved the Investment Committee's Annual Report for 2019 (**GB2019/24**). Governing Body noted that recent the move towards investing further in external funds had yielded improved returns.



- gb2019.50 Sports Clubs and Societies Accounts 2018-19*
- i. MCR Accounts 2018-19*
Governing Body approved the MCR accounts for the academical year 2018-19 **(GB2019/25)**.
 - ii. JCR Accounts 2018-19*
Governing Body approved the JCR accounts for the academical year 2018-19 **(GB2019/26)**. The JCR officers reported that they were developing plans to use the surplus to improve welfare provision.
 - iii. Societies and Sports Club Accounts*
Governing Body received and noted the accounts of other societies and sports clubs **(GB2019/27)**:

Selwyn College Football Club
Selwyn College Engineering Society
Selwyn College English Society
Selwyn College Linguists' Society
Selwyn College Medical and Veterinary Society
- gb2019.51 Snowball 2018 Accounts*
Governing Body received and noted the Snowball 2018 accounts **(GB2019/28)**. It was agreed that accumulated reserves were worth building up on a year-on-year basis.
- gb2019.52 Friends of Selwyn College Boat Club*
Governing Body received and noted the report and accounts of the Friends of Selwyn College Boat Club 2019 **(GB2019/29)**.
- gb2019.53 Education Committee*
Governing Body received and noted the unreserved minutes of a meeting of the Education Committee held on 6 November 2019 **(GB2019/30)**. The Senior Tutor drew particular attention to item 3, on the Working Group on the Size and Shape of the College, which would feed into medium and long-term planning and engage with discussions on the same theme at University level.
- gb2019.54 Senior Tutor's Report*
The Senior Tutor reported that whereas three or four decades ago there had been only four statutory instruments in the UK requiring compliance by HE institutions, now there were over one hundred. Within this much more intrusive environment, Selwyn was punching above its weight academically. The proportion of its students who achieved Firsts or 'good honours' (a First or a 2.1) was above the University average, while those performing below the 2.2 level stood at an all-time low. Governing Body noted that £15-20,000 from the Dawson Fund had been spent over the past year on mental health support for about thirty students, and the arrangements allowed for a flexible and rapid response. A further



donation from the Dawsons would fund year-round welfare and nursing provision, ensuring that such support was available to Fellows, staff and MCR members outside Full Term. The Trevelyan Research Associate scheme had brought a number of new post-docs into the College, and other recent appointments had helped to inject new blood into the Fellowship. Applications for undergraduate admission had increased by 20% this year, compared with a 5% increase for the University as a whole, setting a new record for Selwyn applications for the fourth consecutive year. The Senior Tutor recorded his thanks to Fellows, students, Directors of Studies, and the staff of the Tutorial and Admissions Offices for all their work. The JCR President expressed his thanks and appreciation to the Senior Tutor on behalf of the student body.

gb2019.55

Prevent

The Senior Tutor introduced **GB2019/31a-j**, and reminded Governing Body of its statutory duty to approve the declaration and the statement relating to Prevent. Governing Body approved the amendments to these documents, and noted that a successful monitoring review visit to the College by the Prevent team had taken place.

gb2019.56

Equality and Diversity Committee

Governing Body received and noted the minutes of a meeting of the Equality and Diversity Committee held on 29 October 2019 (**GB2019/32**).

gb2019.57

Any Other Unreserved Business

i. MCR and JCR

Governing Body thanked the outgoing MCR and JCR officers for their hard work over the course of their term of office.

